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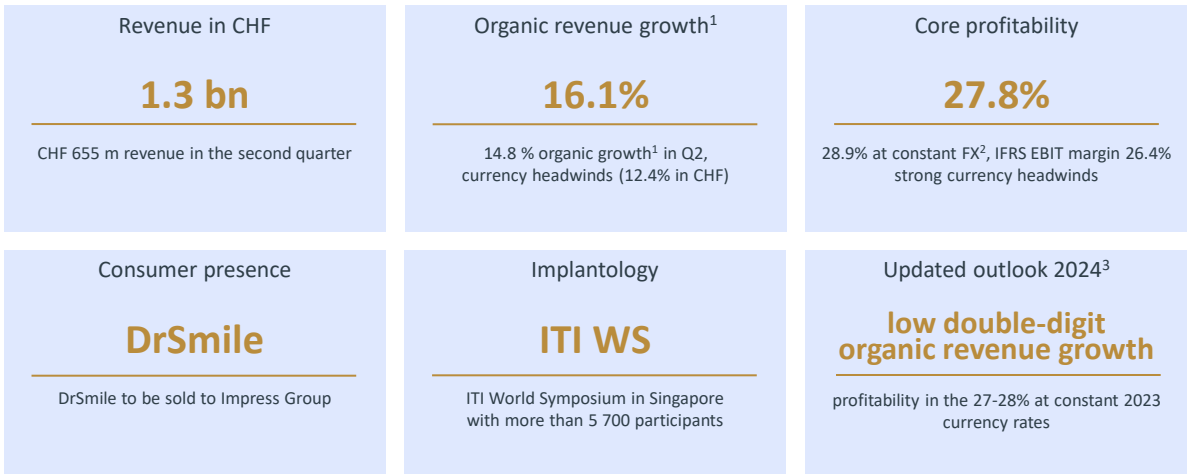
AGENDA

| | |
|--------------------------------|------------------------------|
| Highlights | Guillaume Daniellot |
| Financials | Yang Xu |
| Recent achievements & strategy | Guillaume Daniellot |
| Outlook 2024 | Guillaume Daniellot |
| Q&A | Guillaume Daniellot, Yang Xu |



STRONG GROWTH IN THE FIRST HALF-YEAR AND SECOND QUARTER

RESULTS AND OUTLOOK BASED ON CONTINUING OPERATIONS (EXCLUDING DRSMILE)



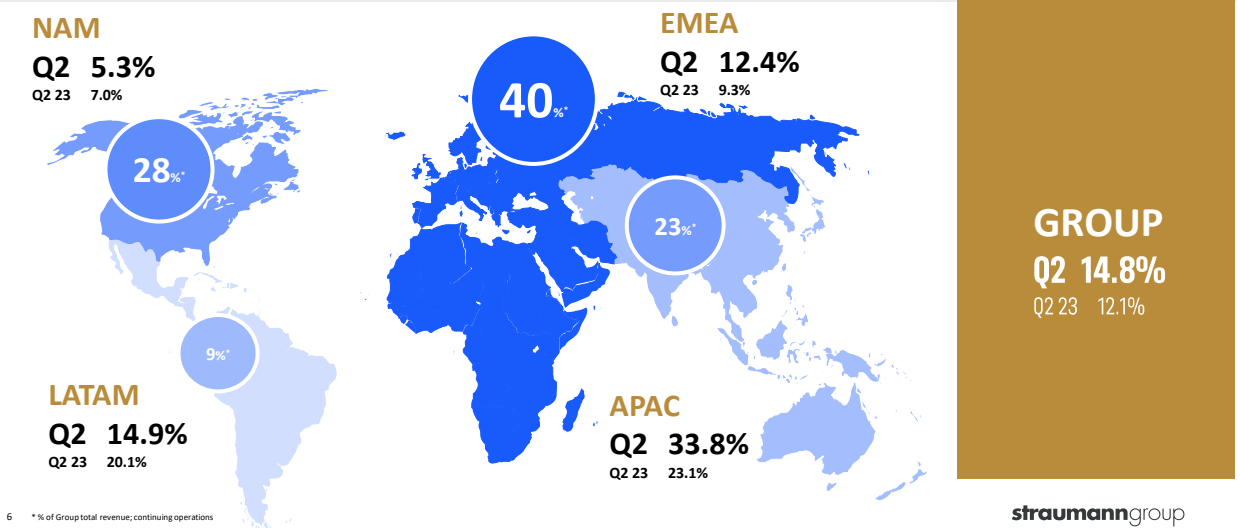
⁵ ¹ Organic growth excluding FX and M&A effects ² 2023 full year average FX ³ Barring unforeseen events

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VARIED REGIONAL GROWTH DYNAMICS REMAIN

ORGANIC REVENUE GROWTH IN THE SECOND QUARTER



⁶ * % of Group total revenue; continuing operations

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FINANCIALS

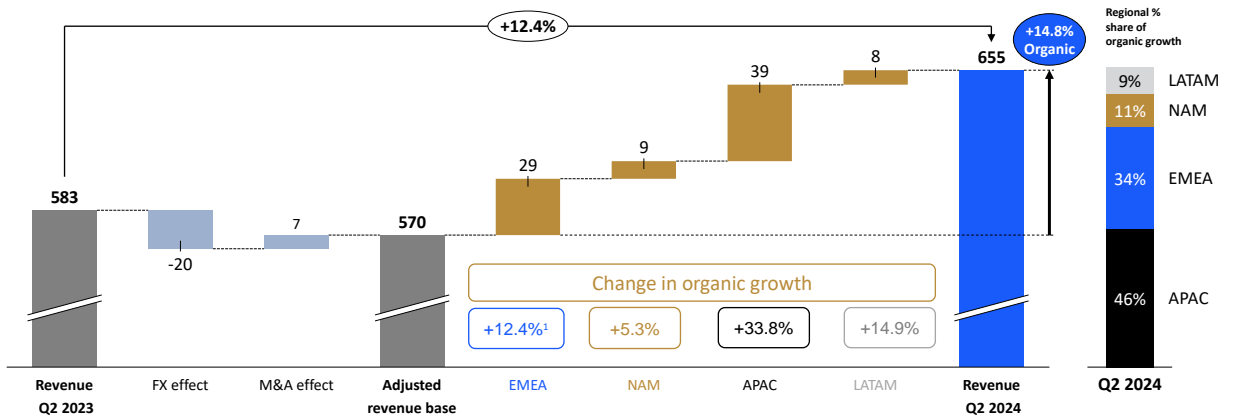
Yang Xu, CFO

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STRONG SECOND QUARTER REVENUE GROWTH

REVENUE DEVELOPMENT BREAKDOWN (IN CHF MILLION, ROUNDED) - CONTINUING OPERATIONS



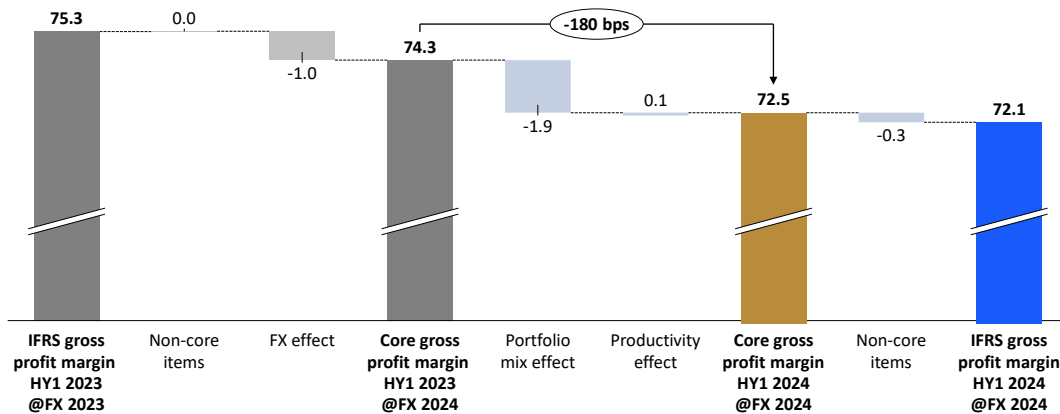
¹ Including discontinued operations related to Dr5mile business, EMEA organic revenue growth was 4.1%, and Group was 10.9%

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SOLID CORE GROSS MARGIN AT 72.5%

IN %, ROUNDED



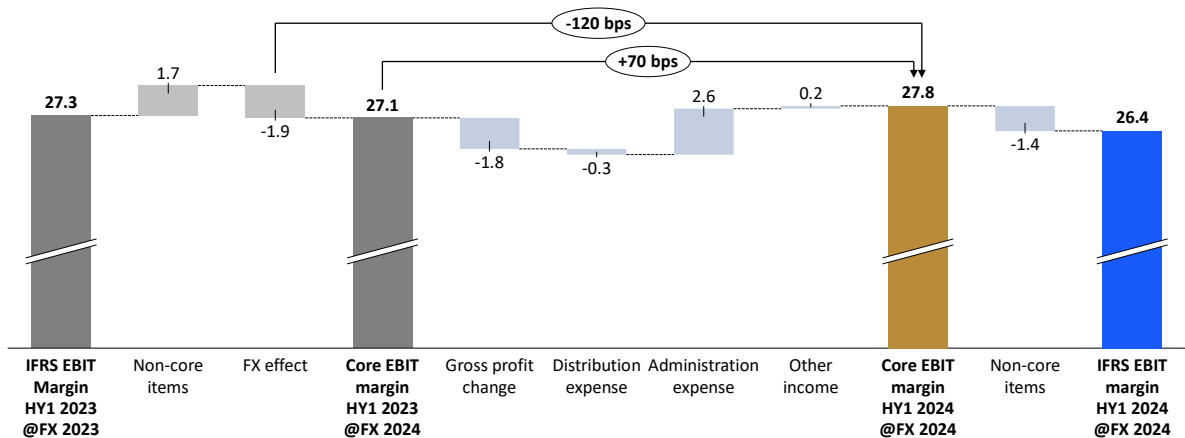
9 Continuing operations

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CORE EBIT MARGIN AT 27.8%

IN %, ROUNDED



10 Continuing operations

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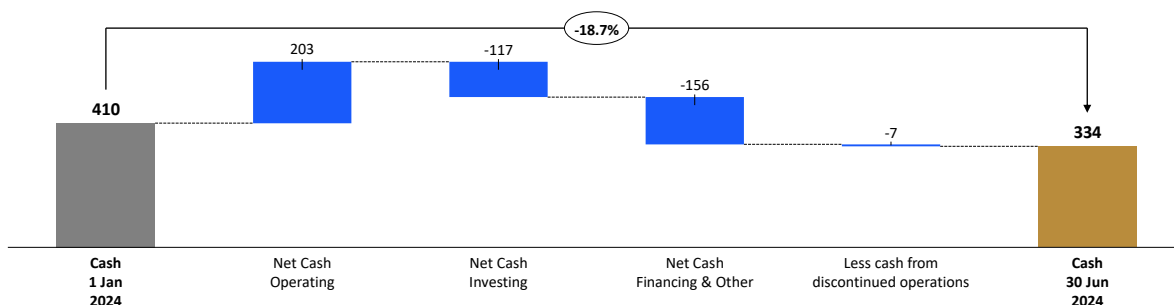
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DEVELOPMENT FREE CASH FLOW

IN CHF MILLION, ROUNDED

Free Cashflow

CHF 145m (11.4% of Net Revenue) in H1 2024
vs.
CHF 143m (12.5% of Net Revenue) in H1 2023



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HALF-YEAR CORE FINANCIALS AT A GLANCE

BUSINESS PERFORMANCE AND PRODUCTIVITY OFFSET CURRENCY HEADWINDS

| In CHF million, rounded | HY1 2024 | % of revenue | Margin change | Change in % | Comments |
|--|-------------|--------------|-----------------|--------------|----------------------|
| Revenue | 1'273 | | | 17.6% | |
| COGS | -350 | 27.5% | | 25.8% | |
| GROSS PROFIT | 923 | 72.5% | -180 bps | | FX headwind -100 bps |
| Operating expenses | -575 | 45.1% | | 11.9% | |
| EBIT | 354 | 27.8% | +70 bps | | FX headwind -190 bps |
| Financial result | -6 | 0.5% | | -70.4% | |
| Associates | -6 | 0.5% | | 26.6% | |
| Income tax | -60 | 4.7% | | 31.9% | |
| NET PROFIT (from continuing operations) | 282 | 22.2% | +170 bps | | FX headwind -170 bps |
| Loss from discontinued operations | -31 | | | | |
| NET PROFIT | 251 | 19.7% | +100 bps | | FX headwind -180 bps |
| Basic EPS (from continuing operations) | 1.76 | | | 11.0% | |

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GROUP HALF-YEAR RESULTS

CONTINUING OPERATIONS VERSUS INCLUDING DISCONTINUED OPERATIONS (DRSMILE BUSINESS)

| | Organic revenue growth | Core EBIT margin | Core EBIT margin (2023 FX ¹) |
|------------------------------|------------------------|------------------|--|
| Continuing operations | +16.1% | 27.8% | 28.9% |
| Group incl. disc. ops. | +12.9% | 24.9% | 26.0% |

¹³ at 2023 full-year average FX rates

GOOD MOMENTUM CONTINUED ACROSS ALL B2B BUSINESSES

Tooth replacement and restoration



Tooth alignment



Digital solutions



¹⁴

RECENT ACHIEVEMENTS & STRATEGY

Guillaume Daniellot, CEO

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INNOVATION AND EDUCATION - KEY PILLARS OF OUR SUCCESS

INTENSIFIED EDUCATION EFFORTS WITH ITI WORLD SYMPOSIA BEING THE HIGHLIGHT - A GREAT SUCCESS



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Innovations shown at ITI

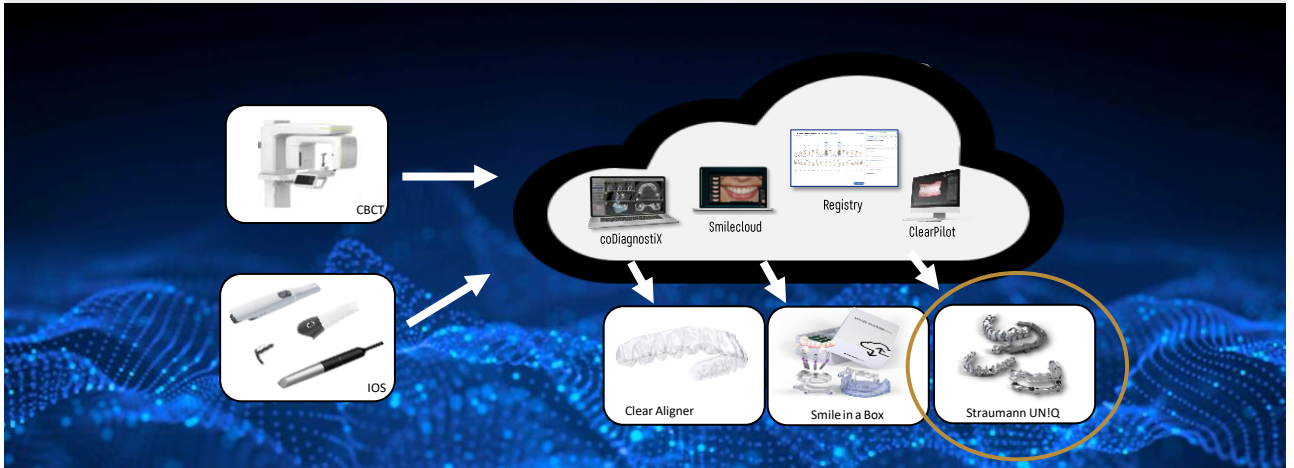


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PROGRESS WITH OUR STRAUMANN AXS DIGITAL PLATFORM

DIGITAL TRANSFORMATION: CREATING AN INTEGRATED CUSTOMER EXPERIENCE WITH AI-DRIVEN APPLICATIONS



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NEW PROSTHETICS SOLUTION UN!Q LAUNCHED IN NAM

CLOUD BASED ON-DEMAND SERVICE WITH TRULY CUSTOMER-CENTRIC APPROACH

- End-to-end digital user experience in AXS
- Enhanced portfolio
- Service excellence



Planning

Design

Manufacturing

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IEXCEL LAUNCH IN NAM – POSITIVE CUSTOMER FEEDBACK



“A unified prosthetic platform with a single abutment connection is a game changer. It makes implant dentistry safer and more efficient.”

Dr. German Gallucci, Boston, MA

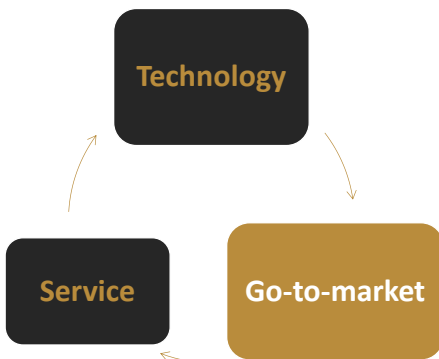
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CLEARCORRECT TO ACCELERATE COMMERCIALIZATION

INVESTMENT FOCUS TO BE INCREASED



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DRSMILE TO BE SOLD TO IMPRESS GROUP

ENHANCED PATIENT EXPERIENCE AND LARGER GEOGRAPHICAL FOOTPRINT

Impress

- Based in Spain, Barcelona
- Wide product range - Clear aligners, professional whitening and veneers
- Tech Stack - Advanced technology & AI-optimized app
- A network of orthodontists with <15 years of experience



DR SMILE

- Leading provider for direct-to-consumer aligners in Europe
- Established marketing teams
- Partner network of dental professionals in Europe

21 The transaction is expected to close in due course

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PAVING THE PATH FORWARD: LEADERSHIP TRANSITIONS

Sara Dalmaso joining Straumann
Head of DSO



Arnoud Middel
Chief People Officer
Following Alastair Robertson



Thomas Friese new member EMB
Chief Technology & Information Officer
Former Chief Technology Officer



Matthias Schupp leaving Straumann Group
CEO of Medartis
Former Head of LATAM



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UPDATED OUTLOOK 2024

BARRING UNFORESEEN CIRCUMSTANCES

Market environment and assumption

- Uncertain economic environment remains
- Group believes global patient flow should remain stable
- Outgrowing market vs. prior year

Revenue and profitability

- Organic revenue growth in the low double-digit percentage range
- Profitability in the 27-28% range at constant 2023 currency rates¹

Growth ambition 2030 confirmed

²⁴ Continuous operations; at 2023 full year average exchange rates



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CALENDAR OF UPCOMING INVESTOR EVENTS

| 2024 | Event | Location |
|-----------|--|----------|
| 15-16 Aug | Jefferies Roadshow | London |
| 4-5 Sep | Goldman Sachs European Med-tech Conference | London |
| 10-11 Sep | Kepler Cheuvreux Autumn Conference | Paris |
| 18-19 Sep | Bank of America Global Healthcare Conference | London |
| 29 Oct | Straumann Q3 results | |

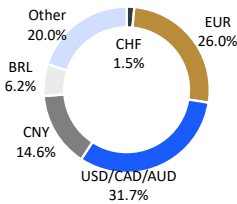
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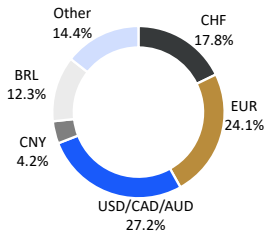
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CURRENCY EXPOSURE

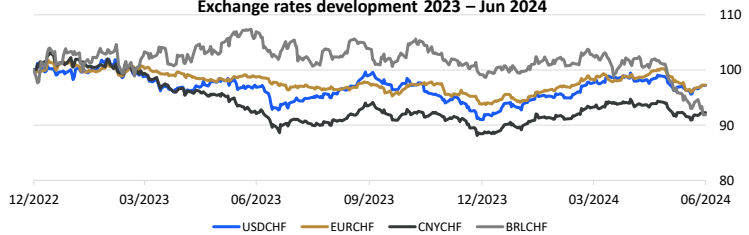
Revenue breakdown H1 2024



Total cost breakdown H1 2024



Exchange rates development 2023 – Jun 2024



| | | Average exchange rates (rounded) | | | Closing | FX sensitivity (+/- 10%) on FY | |
|---|--------|----------------------------------|-------|----------|----------|--------------------------------|---------|
| | | 2022 | 2023 | Jun 2024 | Jun 2024 | Revenue | EBIT |
| 1 | EURCHF | 1.004 | 0.973 | 0.959 | 0.962 | +/- 31m | +/- 10m |
| 1 | USDCHF | 0.950 | 0.899 | 0.887 | 0.899 | +/- 33m | +/- 17m |
| 1 | BRLCHF | 0.184 | 0.180 | 0.175 | 0.163 | +/- 8m | +/- 1m |
| 1 | CNYCHF | 0.141 | 0.127 | 0.123 | 0.124 | +/- 19m | +/- 15m |

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REPORTED FINANCIALS AT A GLANCE

| In CHF million, rounded | HY1 2024 | % of revenue | Margin change | Change in % | Comments |
|--|-------------|--------------|-----------------|--------------|----------------------|
| Revenue | 1'273 | | | 17.6% | |
| COGS | -355 | 27.9% | | 25.8% | |
| GROSS PROFIT | 918 | 72.1% | -210 bps | | FX headwind -100 bps |
| Operating expenses | -589 | 46.2% | | 10.6% | |
| EBIT | 336 | 26.4% | +100 bps | | FX headwind -190 bps |
| Financial result | -5 | 0.4% | | -80.6% | |
| Associates | -6 | 0.5% | | 26.6% | |
| Income tax | -56 | 4.4% | | 17.8% | |
| NET PROFIT (from continuing operations) | 268 | 21.1% | +320 bps | | FX headwind -180 bps |
| Loss from discontinued operations | -37 | | | | |
| NET PROFIT | 232 | 18.2% | +200 bps | | FX headwind -190 bps |
| Basic EPS (from continuing operations) | 1.67 | | | 18.5% | |

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CORE RESULTS RECONCILIATION

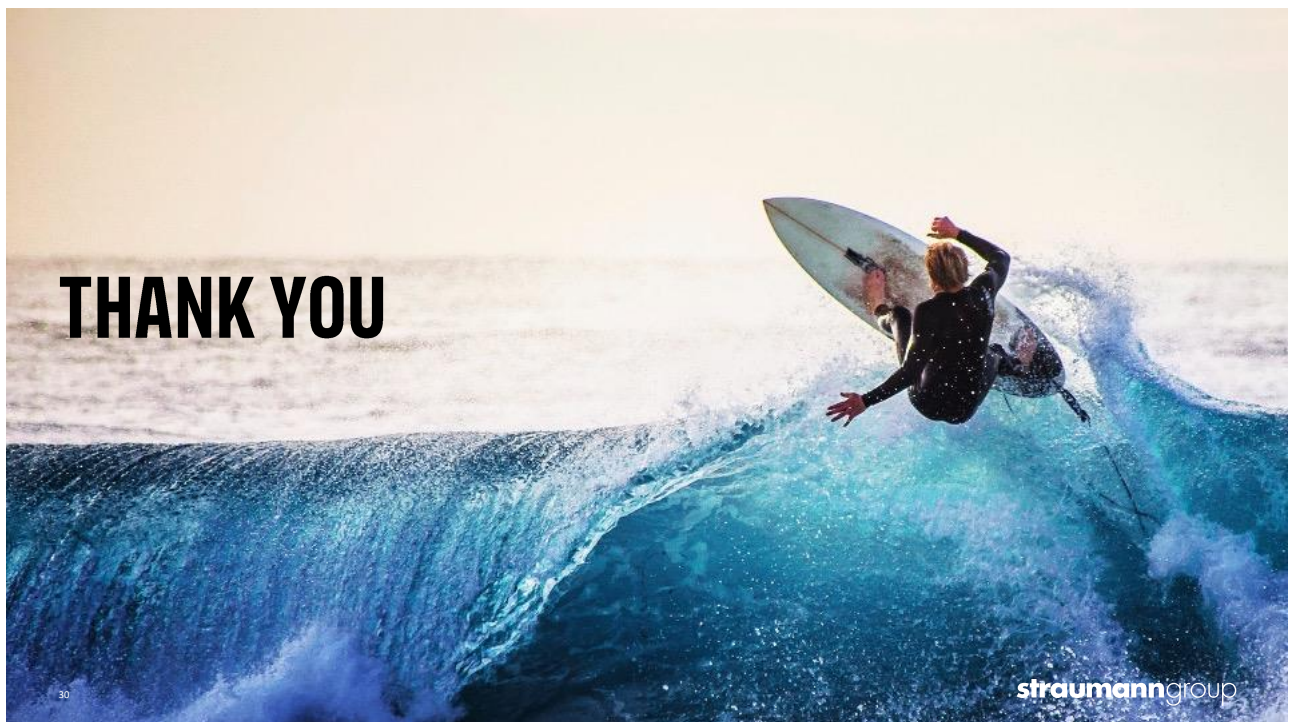
| H1, 2024 (in CHF '1 000) | IFRS | M&A | Restructuring | Legal cases | CORE |
|---|----------------|--------------|---------------|--------------|----------------|
| Revenue | 1 273 232 | | | | 1 273 232 |
| Cost of goods sold | (354 833) | 2 877 | 1 492 | | (350 464) |
| Gross profit | 918 399 | 2 877 | 1 492 | | 922 768 |
| Other income | 6 379 | | | | 6 379 |
| Distribution expense | (241 273) | 3 199 | 76 | | (237 997) |
| Administrative expense | (347 446) | 5 129 | 580 | 5 000 | (336 738) |
| Operating profit | 336 059 | 11 204 | 2 148 | 5 000 | 354 412 |
| Finance income | 88 604 | (10 284) | | | 78 320 |
| Finance expense | (94 102) | 9 297 | | | (84 805) |
| Share of result of associates | (5 859) | | | | (5 859) |
| Profit before income tax | 324 703 | 10 218 | 2 148 | 5 000 | 342 069 |
| Income tax expense | (56 467) | (2 533) | (446) | (552) | (59 997) |
| NET PROFIT FROM CONTINUING OPERATIONS | 268 236 | 7 685 | 1 703 | 4 448 | 282 072 |
| Loss from discontinued operations, net of tax | (36 521) | 289 | 5 564 | | (30 668) |
| NET PROFIT | 231 715 | 7 974 | 7 266 | 4 448 | 251 403 |
| Attributable to: | | | | | |
| Shareholders of the parent company | 230 372 | 7 927 | 7 266 | 4 448 | 250 013 |
| Non-controlling interests | 1 343 | 47 | | | 1 389 |
| Earnings per share (EPS): | | | | | |
| Earnings per share for the period attributable to the owners of the parent: | | | | | |
| Basic (in CHF) | 1.45 | | | | 1.57 |
| Diluted (in CHF) | 1.44 | | | | 1.57 |
| Thereof continuing operations: | | | | | |
| Basic (in CHF) | 1.67 | | | | 1.76 |
| Diluted (in CHF) | 1.67 | | | | 1.76 |
| Operating profit | 336 059 | 11 204 | 2 148 | 5 000 | 354 412 |
| Depreciation & amortization | 70 391 | (8 391) | (486) | | 61 534 |
| EBITDA | 406 450 | 2 814 | 1 662 | 5 000 | 415 946 |

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THANK YOU



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