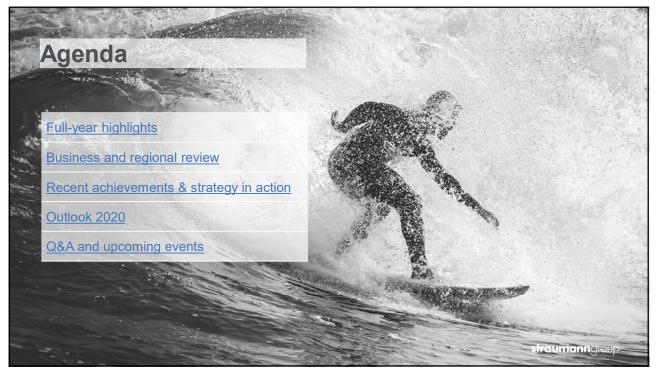


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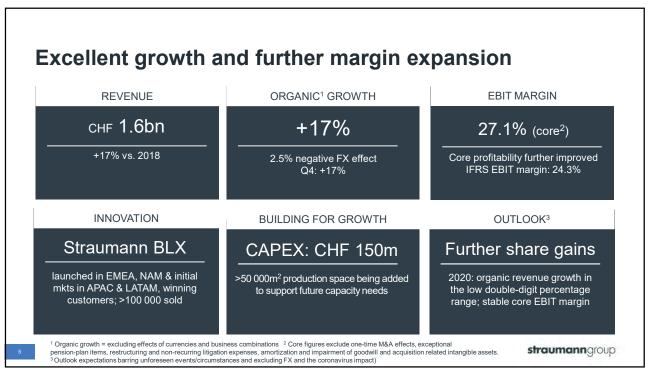
This presentation contains certain forward-looking statements that reflect the current views of management. Such statements are subject to known and unknown risks, uncertainties and other factors that may cause actual results, performance or achievements of the Straumann Group to differ materially from those expressed or implied in this presentation. The Group is providing the information in this presentation as of this date and does not undertake any obligation to update any statements contained in it as a result of new information, future events or otherwise.

The availability and indications/claims of the products illustrated and mentioned in this presentation may vary according to country.

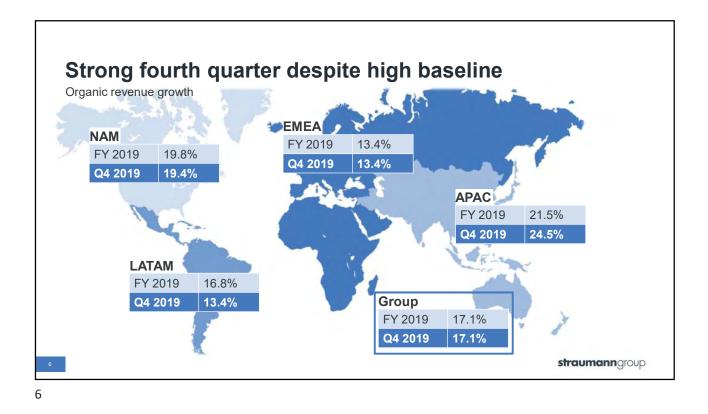
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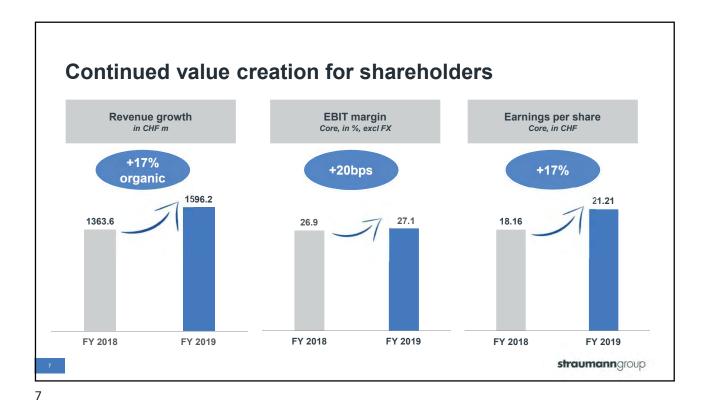


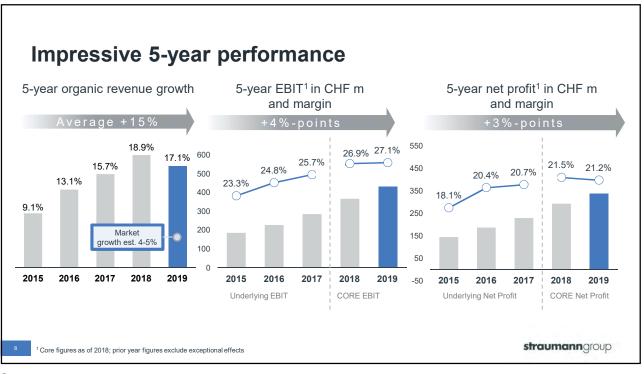


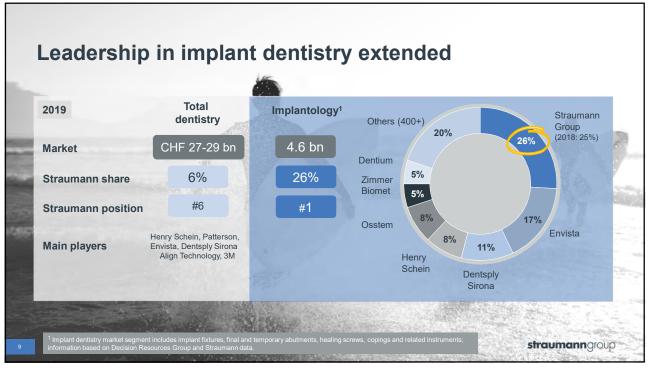




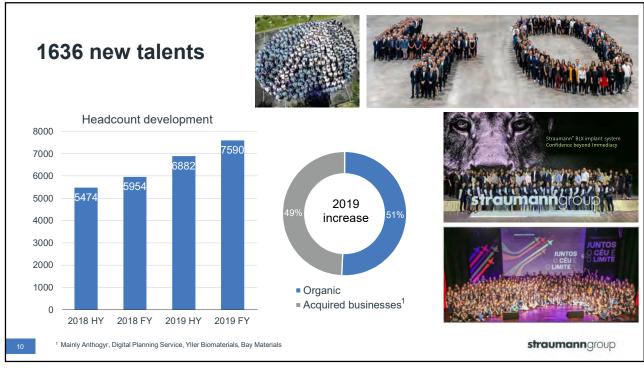








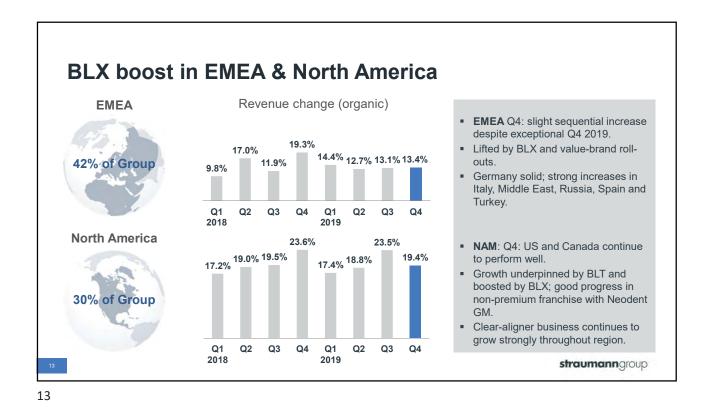


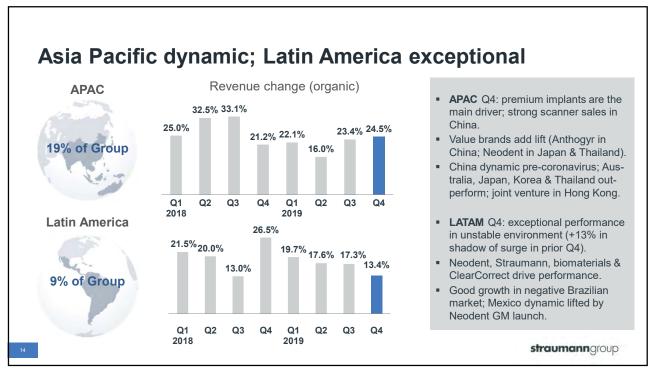


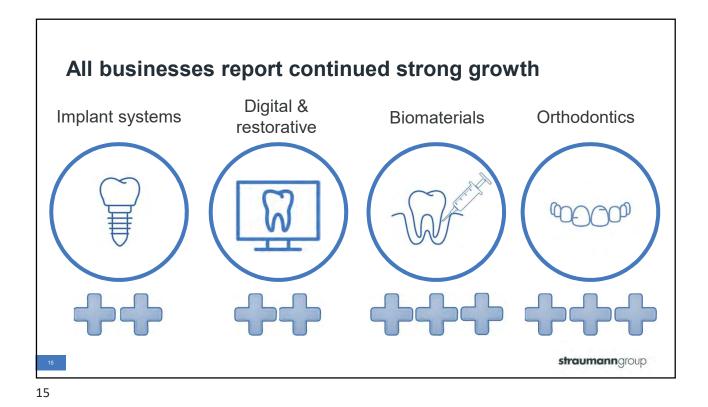


Business and regional review Peter Hackel, CFO

Double-digit growth across all regions Revenue development (in CHF m, rounded) Regional share of 17.1% in CHF organic growth 17.1% organic 9% Latin 11.5 1'596.2 53.1 America 85.8 23% 82.2 Asia Pacific 1'363.6 -29.5 29.5 1'363.6 34% North Change in organic growth America 13.4% 19.8% 21.5% 16.8% ■ EMEA Revenues Revenues FX effect M&A effect Revenues EMEA APAC LATAM North FY 2018 FY 2018 America FY 2019 @FX 2019 straumanngroup







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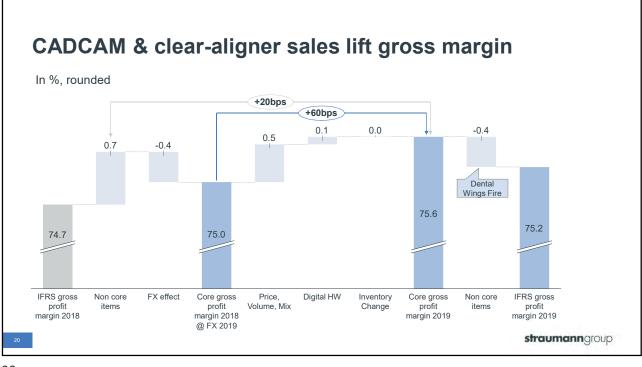
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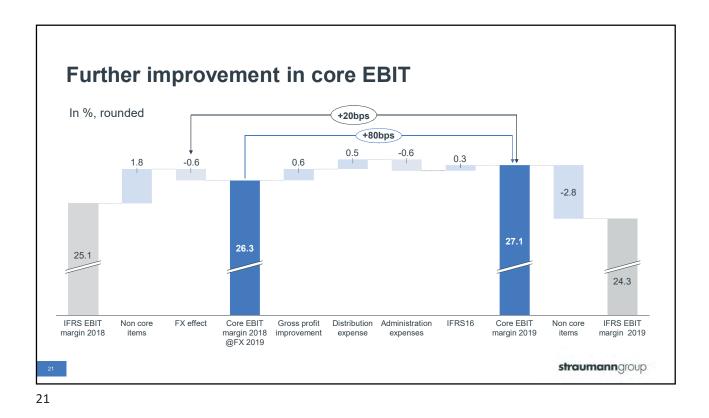


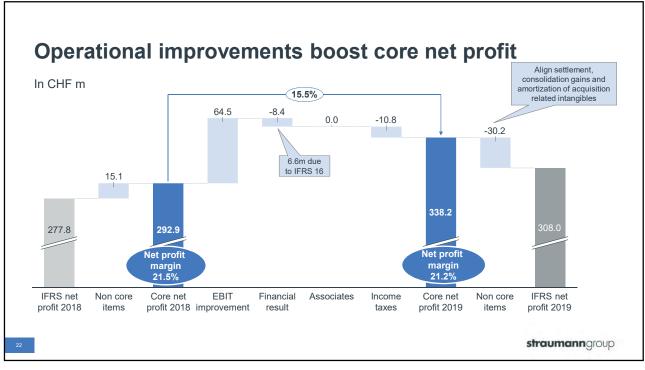
n CHF m, rounded	FY 2019	% of revenue	Margin change	Change in %	Comments
Revenue	1'596.2	100.0%		17.1%	
COGS	(389.0)	24.4%		(16.0%)	
GROSS PROFIT	1'207.2	75.6%	20bps	17.4%	
Operating expenses	(775.3)	48.6%		(17.4%)	
EBIT	431.9	27.1%	20bps	17.6%	FX headwind -60bps IFRS16 +25bps
Financial result	(24.6)	1.5%		(45.1%)	6.6m additional interest expenses due to IFRS16
Associates	(3.0)	0.2%		(32.2%)	
ncome tax	(66.0)	4.1%		(19.5%)	
NET PROFIT	338.2	21.2%	(30bps)	15.5%	
Basic EPS	21.21			16.8%	

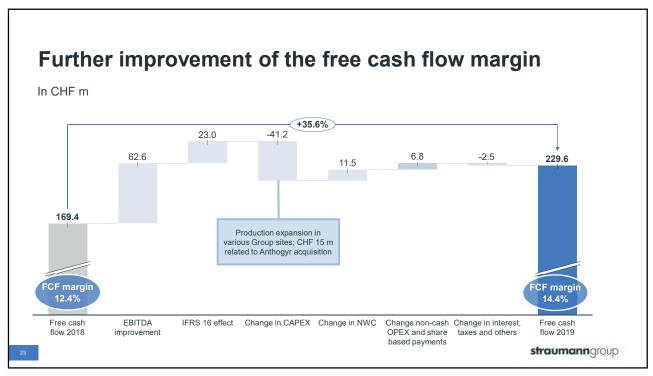
		t a glan			
In CHF m, rounded	FY 2019	% of revenue	Margin change	Change in %	Comments
Revenue	1'596.2	100.0%		17.1%	
COGS	(395.7)	24.8%		(14.9%)	Fire damage at Dental Wings
GROSS PROFIT	1'200.5	75.2%	50bps	17.8%	
Operating expenses	(813.3)	51.0%		(20.2%)	Align patent settlement costs
EBIT	387.1	24.3%	(90bps)	13.0%	FX headwind -60bps IFRS16 +25bps
Financial result	(24.6)	1.5%		(45.1%)	6.6m additional interest expenses due to IFRS16
Associates	2.9	0.2%		(296%)	Full consolidation of former associates
Income tax	(57.4)	3.6%		(18.1%)	
NET PROFIT	308.0	19.3%	(110bps)	10.9%	
Basic EPS	19.33			12.1%	

(in CHF 1 000)	5R5 3010	PPA amortization	impairments	tegalcases	Consolidation result former associates	Other	CORE 2019	(in CHF 1 000)	1FR5 2018	PPA amotization	Impairments	Legal cases	Consolidation result former associates	Other	CORE 2018
Revenue	J 846 315						1 596 2.25	Revenue	1 363 560						1 363 560
Cost of goods sold	[39] 74.9]	2 484		-		4 272	(168 992)	Cost of goods sold	(344 315)	8 887				-	(335 429)
Greaty profit	1 300 477	2484	1000		-	4 272	1 207 248	Gross profit	1.019 245	8 887					1 028 132
Other income	1.2 RH7.					(7 085)	5712	Other income	3.424						3.424
Distribution expense	(331/974)	10.390					(329/384)	Distribution expense	(291.018)	10 033					(280 984)
Administrative expense	(495 170)	6 421		25 500		2 796	(469,454)	Administrative expense	(389 016)	5 871					(383 145)
Operating profit	387 140	19 294		25 500		(17)	431.917	Operating profit	342 635	24 791				-	367 426
Finance income	54873			_			£4873	Fisance income.	72 852						72 852
Finance expense	(89.475)						(85) 475)	Finance expense	(89 802)						(89 802)
Gain on consolidation of former associates	\$ 967				(5.967)		0	Gain on consolidation of former associates	10 725				(10 725)		0
Share of results of associates	(∃ @906)						(3.096)	Share of results of associates	(9.984)		7 688				(2 296)
Profit before (noome Fee	365 468	19 294		25 500	(5 967)	(17)	404 270	Profit before income tax	326 426	24 791	7 688		(10 725)		348 180
Income tax expense	(57.440)	(5.416)	1	(3.188)		5	(68.079)	Income tax expense	(48 639)	(6 61 1)	0				(55 250)
NET PROFIT	908.029	13 878		22 313	(5.967)	(13)	370 240	Net profit	277 787	18 180	7688		(10 725)		292 930
Attributable to:				-		-		Attributable to:							
Shareholders of the parent company	30n.478	13:410		22 313	(5 967)	(13)	1307246	Shareholders of the parent company	272 770	17 585	7 688		(10 725)		287 318
Non-controlling interests	3 466	468		9	D	0	2.024	Non-controlling interests	5 017	595	ġ		ġ		5 612
Basic earnings per share (in CHE)	1431						71.81	Basic earnings per share (in CHF)	17.24						18.16
Diluted earnings per share (in CHF)	10						21.14	Diluted earnings per share (in CHF)	17.18						18.09
Operating profit	387 140	19 294		25 500		(17)	431 017	Operating profit	342 635	24 791					367 426
Depreciation & amortization	93.498	(16 956)				(3 520)	73 022	Depreciation & amortization	52 367	(15 980)					36 387
LINTDA	480.697	2 338		25.500		(3.537)	504 973	EBITDA	395 002	8 811					403 813



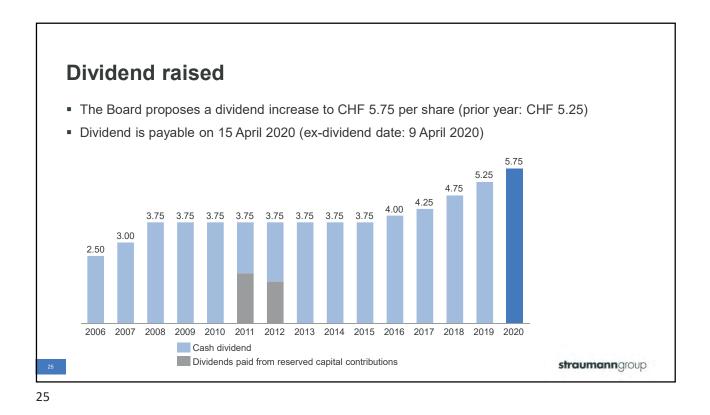








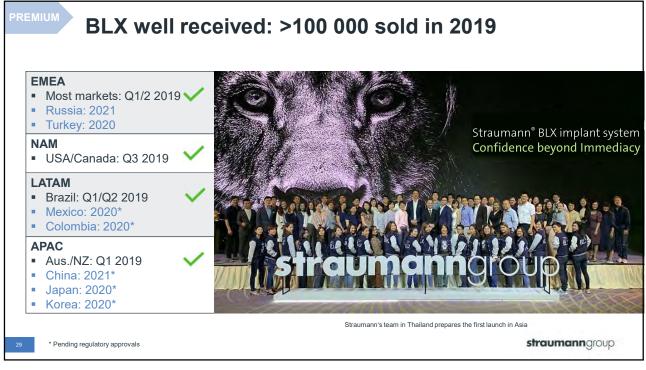






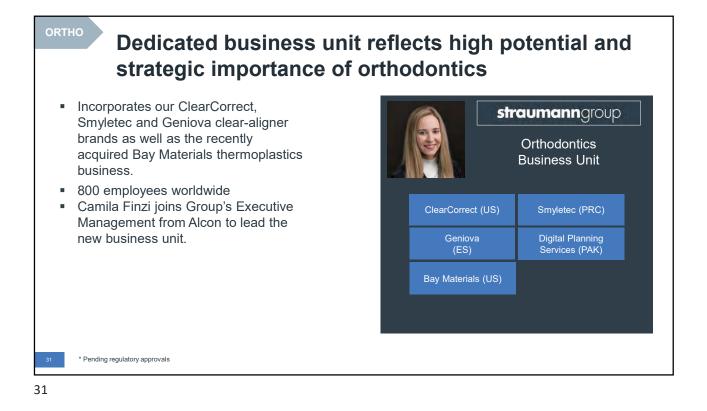


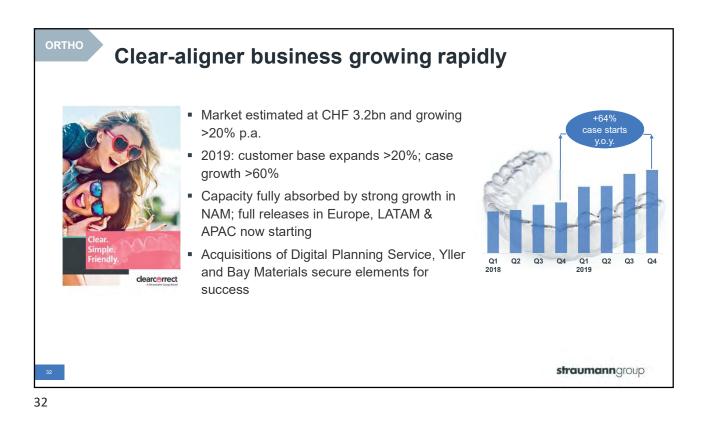
	Market	Share	Key opportunities
PREMIUM	CHF 2.2bn	44%	1 in 4 implants fully tapered; 6% share in fully-tapered premium
VALUE	CHF 2.4bn	10%	Gain share outside Brazil; all price points covered; fully competitive
ORTHO	CHF 3.2bn	2%	Market growing 20+%; many entrants; expand & gain share.
DIGITAL	Equipment CHF 1.6bn Prosthetics CHF 4.0bn	3%	Intra oral scanner penetration (20%) expected to grow strongly; large addressable user base

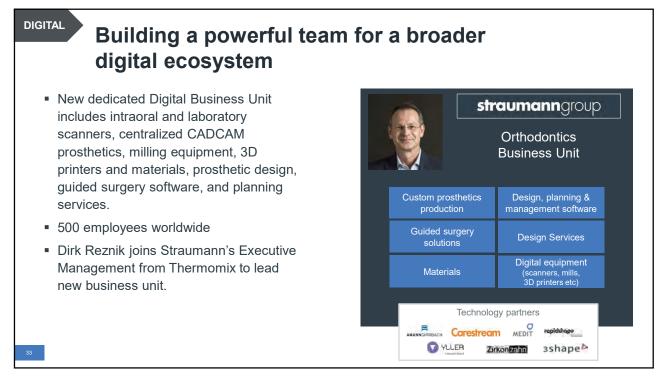




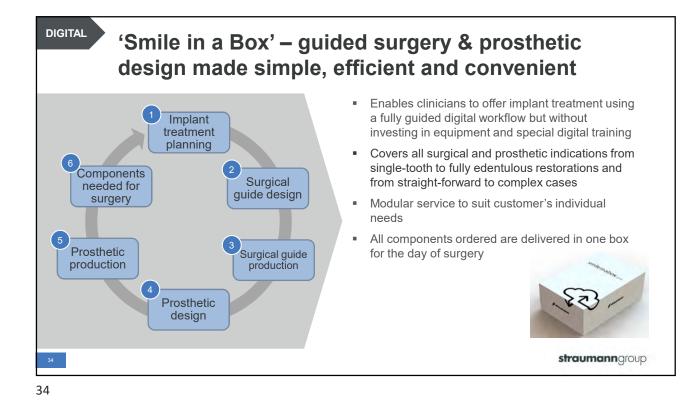












Strong leadership team with broad skills and diverse backgrounds



Dr Peter Hackel

CFO











Camila Finzi Orthodontics Business Unit

Jens Dexheimer

Sales Europe

Holger Haderer Marketing & Education



Patrick Loh

Sales Asia/Pacific

Dr Andreas Meier Legal & Business Development

Petra Rumpf

Dental Services

Organizations



Dirk Reznik

Digital Business Unit



Robert Woolley Sales

North America



Alastair Robertson People Management & Development

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- Gerhard Bauer retires after a distinguished career at Straumann
- Mark Johnson joins Executive Management team as Head RD&O
- Highly experienced executive engineer with a strong track record in manufacturing and operations, in medical devices and other fields
- Career includes leadership roles in operations at Epredia, Medronic and Philips **Electronics Oral Healthcare**

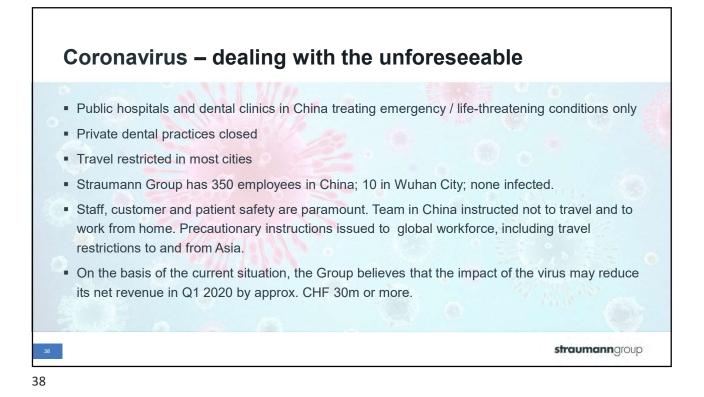


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Outlook 2020

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FY 2019, Straumann Group

Market growth	Global implant market to continue growing at 4-5%	
Our growth	Confident of gaining market share and achieving organic revenue growth in the low double-digit percentage range	
Profitability	Stable core EBIT margin excluding the impact of currency fluctuations and the coronavirus	ACI





Calendar of upcoming events

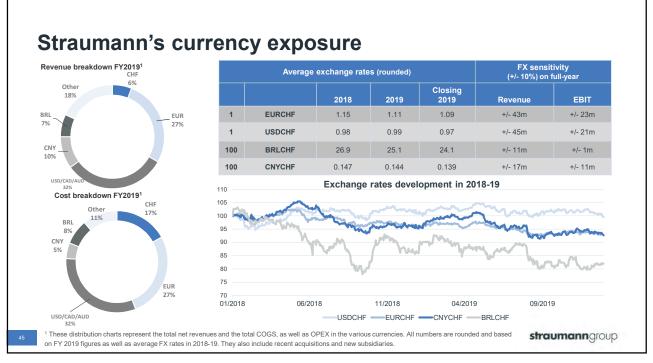
2020	Event	Location
19 February	Investor meetings	London
20 February	Investor meetings	Paris
21 February	Investor meeting	Geneva
03 March	Morgan Stanley Medtech conference	London
10 March	Investor meetings	Montreal
11 March	Investor meetings	New York
12 March	Investor meetings	Chicago
26 March	Investor meetings	Zurich
27 March	Kepler Cheuvreux conference	Zurich
07 April	AGM 2020	Basel Congress Center
09 April	Dividend ex-date	_
30 April	First-quarter results	Webcast
13 May	Investor meetings	Singapore
09-10 June	MainFirst Swiss Equity conference	Interlaken
13 August	First-half 2020 results conference	Basel, HQ
28 October	Third-quarter results	Webcast

Impact from IFRS 16 (Leases) adoption in 2019

IFRS 16 impact (in CHF million) ¹	Total	
Revenue		
Gross profit	+0.5	
EBITDA	+28.2	
EBIT	+4.1	
Financial results	-6.6	
Net profit	-2.5	An an and

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Growth stra	tegy	pay	/s (DTT				
	2015	2016	2017		2018	2019	5-year average	
in CHF m	2015	2016	restated		Core	Core	S-year average	
Revenue	798.6	917.5	1112.1	Revenue	1363.6	1596.2		
Organic revenue growth in %	9.1	13.1		Organic revenue growth in %	18.9	17.1	14.8	
Acquisiton effect in %	9.5	0.8		Acquisiton effect in %	4.2	2.5	4.2	
Change in I.c.%	18.6	13.9	19.8	Change in I.c.%	23.1	19.6	19.0	
FX effect in %	-6.1	1.0	1.4	FX effect in %	-0.5	-2.5	-1.3	
Growth in CHF %	12.4	14.9	21.2	Growth in CHF %	22.6	17.1	17.6	
	2015	2016	2017		2018	2019	CAGR 2015-19	
Gross profit excl. exceptionals	628.0	718.5		Core gross profit	1028.1	1207.2	17.7	
Underlying margin	78.6%	78.3%		Margin	75.4%	75.6%		
EBITDA excl. Exceptionals	0	0.0		Core EBITDA	0.0	504.9		
Underlying margin	0.0%	0.0%		Margin	0.0%	31.6%		
EBIT excl. exceptionals	185.7	227.2		Core EBIT	367.4	431.9	23.5	
Underlying margin	9.2%	11.3%		Margin	26.9%	27.1%		
Underlying net profit	144.7	186.8		Core net profit	292.9	338.2	23.6	
Underlying margin	7.2%	9.3%		Margin	21.5%	21.2%		
Earnings per share (adjusted)	9.19	11.94	14.65	Core basic earnings per share	18.16	21.21	23.3	
	2015	2016	2017		2018	2019	CAGR 2015-19	
Operating cash flow	185.6	184.7	217.3	Operating cash flow	277.1	378.5	19.5	
Capital expenditure	(35.2)	(46.7)	(74.4)	Capital expenditure	(109.7)	(149.8)		
as % of revenue	-4.4%	-5.1%	-6.7%	as % of revenue	-8.0%	-9.4%		
Free cash flow	151.1	138.7	144.7	Free cash flow	169.4	229.7	11.0	
Number of employees (year-end)	3'471	3'797		Number of employees (year-end)	5'954	7'590	21.6	







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(000 t = 10 m)	2019	amortization		regai tases consumation result former associates	result former associates	Other	2019		2018	amortization	Impairments	Legal cases Consolidation result former associates	5	2018
Revenue	1,596,225						1 596 225	Revenue	1 363 560					1 363 560
Cost of goods sold	(395 749)	2 484	Ì			4 272	(388 992)	Cost of goods sold	(344 315)	8 887				(335 429)
Gross profit	1 200 477	2 484				4 272	1,207,233	Gross profit	1 019 245	8 887				1 028 132
Other income	12 807			ĺ	ł	(7 085)	5 7 2 2	Other income	3 424				Ì	3 424
Distribution expense	(330 974)	10 390					(320 584)	Distribution expense	(291 018)	10 033				(280 984)
Administrative expense	(495 170)	6 421		25 500		2 796	(460 454)	Administrative expense	(389 016)	5 871				(383 145)
Operating profit	387 140	19 294		25 500		(17)	431 917	Operating profit	342 635	24 791				367 426
Finance income	64 873		Ì	Ì	Ì		64 873		72 852		Ì	Ì	Ì	72 852
Finance expense	(89 475)						(89 475)	Finance expense	(89 802)					(89 802)
Gain on consolidation of former associates	5 967				(5 967)		0	Gain on consolidation of former associates	10 725			(10 725)		0
Share of results of associates	(3 036)						(3 036)	Share of results of associates	(9 984)		7 688			(2 296)
Profit before income tax	365 469	19 294		25 500	(5 967)	(17)	404 279	Profit before income tax	326 426	24 791	7 688	(10 725)		348 180
Income tax expense	(57 440)	(5 416)		(3 188)	ĺ	5	(66 039)	Income tax expense	(48 639)	(6 611)	0		Ì	(55 250)
NET PROFIT	308 029	13 878		22 313	(5 967)	(13)	338 240	Net profit	277 787	18 180	7 688	(10 725)		292 930
Attributable to:			-					Attributable to:			-			
Shareholders of the parent company	306 473	13 410		22 313	(5 967)	(13)	336 216	Shareholders of the parent company	272 770	17 585	7 688	(10 725)		287 318
Non-controlling interests	1556	468		0	0	0	2 024	Non-controlling interests	5 017	595	0	0		5 612
Basic earnings per share (in CHF)	19.33						21.21	Basic earnings per share (in CHF)	17.24	Ì				18.16
Diluted earnings per share (in CHF)	19.26						21.13	Diluted earnings per share (in CHF)	17.18					18.09
Operating profit	387 140	19 294		25 500		(17)	431 917	Operating profit	342 635	24 791				367 426
Depreciation & amortization	93 498	(16 956)				(3 520)	73 022	Depreciation & amortization	52 367	(15 980)				36 387
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